

Priority	ACTIONS FOR MOVING FORWARD	SCHEDULE			RESPONSIBLE ENTITIES			CC Recommended Action*	Council Review
		2008-09	2010-13	>2013	Lead	City Partners	Other Partners		
HIGH PRIORITY									
Environmental Quality									
1	Strengthen Shoreland Zoning and Ordinances to DEP and NRPA standards	●			ORC/CPC	C/CC/CEO		1	CPC
2	Develop and adopt ordinances that require or promote low-impact development techniques, and give the CC authority to investigate impact of development proposals	●			ORC	CC/C/CPC		1	CPC
3	Verify / map water resources needing protection	●			CC	CPC		3	CM will propose budget
4	Create opportunities during the Winter of 2008 to learn about and consider new development options (e.g. conservation subdivisions) and incentives (e.g. density trading, agricultural easements)	●			CPC	CC, ORC, PB	Willing landowners	3	Ongoing
5	Develop and adopt incentives and ordinances or zoning guidelines to achieve desired development outcomes (see above), based upon an analysis of the suitability of lands for development	●			CPC/ORC	C/CC		1	CPC
6	Develop and adopt ordinance banning sale/use of invasive species. Formalize interim Planning Board policy until new ordinance is enacted.	●			ORC/PB	C/CC/TB		3	Ongoing
7	Draft and adopt dark sky lighting ordinance. Formalize interim Planning Board policy until new ordinance is enacted.	●			ORC/PB	C/CC		3	Ongoing
8	Consider development impact fees and establish City fund to accept monies from those and other sources for land protection or acquisition	●			C/ORC	CC		1	CPC
9	Identify suitable properties for protection by funding sources such as Land for Maine's Future to expand or connect existing open spaces	●			CC	CPC	Willing landowners	3	Authorize CC to move forward
9b	City will commit to inform neighboring communities when proposed development may impact their natural resources, offer process to be heard, and ask for reciprocal treatment by neighboring communities	●			C	CPC, ORC, CEO, CC		2	CPC
Unique Identity									
10	Protect buffer between Hallowell and Augusta, east of highway, by revising zoning, density and/or development regulations and working with willing landowners and conservation organizations	●			C/CPC/ORC	PB, CC	KLT; Willing Landowners, Augusta CC	2	CPC

Priority	ACTIONS FOR MOVING FORWARD	SCHEDULE			RESPONSIBLE ENTITIES			CC Recommended Action*	Council Review
		2008-09	2010-13	>2013	Lead	City Partners	Other Partners		
Pathways and Trails									
11	Designate entity (e.g. "Bike/Ped" committee) to be responsible for planning pedestrian walkways and biking routes and lanes and coordinating with other entities on connections	●			C			2	Use an existing committee CPC
12	Establish a Conservation Commission Trails Sub-committee responsible for developing and maintaining hiking and other off-road trails, developing trail signage and maps, and coordinating with others on connections.	●			CC			3	CPC/CC
13	Develop and implement a master plan for sidewalks, bikeways, and off-road trails, loops, and connections, giving priority to safe routes to Elementary School .		●		CCTS/BPC	RC/PW	EST/KRRT	3	Use an existing committee CPC
Specific Places									
14	Reactivate and clarify responsibilities of the Recreation Committee or other entity to oversee planning and implementation of facilities for organized recreation activities and formal facilities (e.g. ball fields and picnic facilities at The Res)	●			C	RecC		2	CPC
15	Work with the state to plan through a public process the transfer of the Stevens School from State ownership and to determine Hallowell's desired development plan	●			C/CPC	AH/CC/HAC/ ORC/PB	MBGS	2	CPC
16	Seek permission from State to preserve or improve trails at Stevens School , and recommend options for preservation of open space and protection of vernal pool and stream	●			CC		MBGS	3	CPC ongoing
17	Explore possible Mobil property conservation, transfer or public use options and tie-in with waterfront facilities	●			C	CC/WAC	DEP	2	CPC
18	Develop and implement long-term protection strategy for Vaughan Field	●			C	VFC/CC		2	CPC
19	Designate appropriate parcels, such as Vaughan Field , The Res , and the undeveloped field and wetlands behind the Stevens School in the City's Open Space Zone.	●			CPC	ORC		1	With appropriate standards CPC
20	Complete building demolition, seed the field and conduct drainage study for Vaughan Field	●			C			2	CPC
21	Conduct public process to determine recreational uses and develop and implement phased implementation plan for Vaughan Field .	●	●		VFC or RecC		FOVF	3	CPC w/ hearings
22	Create an entity or mechanism to share responsibility for The Res , which will then update and implement a master plan, an annual work plan and facilities budget	●			C	CC/Rec/ TB/PW	HWD	2	CPC

Priority	ACTIONS FOR MOVING FORWARD	SCHEDULE			RESPONSIBLE ENTITIES			CC Recommended Action*	Council Review
		2008-09	2010-13	>2013	Lead	City Partners	Other Partners		
23	Develop and implement strategy to monitor water quality, repair dams, and restore and enforce buffers at The Res	●			CC/TB	PW	HWD	3	Determine dam ownership CPC
24	Meet with neighboring communities, conservation commissions, landowners, and KLT and IF&W to identify habitats near Jamies Pond and The Res that have special value for protecting particular plant and animal species and wildlife corridors and to discuss possible protection strategies, trails connecting with key conservation and outdoor recreation areas, and landowners' concerns.	●			CC		Manchester CC, neighboring landowners, KLT, IF&W	3	CPC
VERY IMPORTANT									
Environmental Quality									
25	Take advantage of City road and public works activities to improve water quality and wildlife habitat (e.g. culvert size and placement) and reduce negative impacts on water quality (e.g. salt). Mitigate the storage and use of pollutants in the floodplain and seek environmentally responsible alternatives.	●	●	●	RC/PW			2	CPC
26	Prepare list of priority wetland improvement or protection projects to take advantage of wetlands mitigation opportunities (e.g. development permit requirements and other activities)	●			CC	C/PB	Willing Landowners	3	Authorize CC to move forward
27	Restore native vegetation buffers in stream corridors		●		CC	TB	Willing landowners	3	CC & TB move forward
28	Provide info to contractors re: stormwater control certification	●			CEO			3	CEO
29	City leads by example by installing new lighting that meets dark sky standards and replacing old lighting as feasible	●			C	PB/CEO/ PW		2	CPC
30	Request local legislators to introduce statewide ban on invasive species	●			CC/TB	C	Local legislative delegation/ MAFRR	3	Mayor will write letters
Unique Identity									
31	Complete public urban tree database and inventory	●			TB			3	Ongoing
32	Continue urban tree planting and maintenance along Rail Trail, in the pocket park, and elsewhere as requested by the community and City.	●	●	●	TB			3	CPC/TB
33	Inventory and prioritize views and visual resources for consideration in the Comprehensive Plan and Ordinance Updates; consult the results of the Open Space plan public opinion survey and hearings to prioritize views for conservation.	●			CPC	ORC		1	CPC

Priority	ACTIONS FOR MOVING FORWARD	SCHEDULE			RESPONSIBLE ENTITIES			CC Recommended Action*	Council Review
		2008-09	2010-13	>2013	Lead	City Partners	Other Partners		
Specific Places									
34	Develop and implement riverfront master plan with focus on Waterfront Park , while tying in other sites (e.g. boat launch, rail trail, snow dump and Mobil facility if possible) and considering environmental impacts of new activities.	●			WAC	C/CC	DEP, KRRT, Friends of KRT, UMA	1	CPC
35	Hold public hearing on draft Forest Management Plan for The Res ; submit to City Council for approval; and implement	●			TB	CC	MFS	3	Ongoing
Environmental Quality									
36	Develop and give educational materials to all building permit and development applicants regarding lighting options to conserve dark night sky	●	●	●	PB	CEO		3	Ongoing
37	Notify area nurseries and request cooperation in avoiding the sale of invasive species	●			TB/CC			3	Ongoing
38	Conduct annual education program regarding invasive species	●	●	●	TB/CC		MAFRR?	3	Ongoing
39	Develop plan to eradicate invasive populations on City land, beginning with a survey and inventory, and seek funds to develop tree replacement program.		●		CC/TB			3	Ongoing
40	Assist and support development of landowner-guided rural area master plan as alternative to Action #5 above	●			CC	CPC/ORC	Willing Landowners	1	CPC
Unique Identity									
41	Draft ordinance for oversight of tree planting and removal in public right of way and on public property.	●			TB	ORC		3	CPC/TB
42	Continue Memorial Tree Program and Arbor Week educational programs	●	●	●	TB			3	CPC/TB
43	Establish Adopt-a-Tree program		●	●	TB			3	CPC/TB
Pathways and Trails									
44	Work with MDOT and adjoining communities to designate, sign, and mark regional bike lanes or bikeways and places where paths cross the road.	●			BPC		MDOT / NC	3	Use an existing committee CPC
45	Request that the MDOT and Maine Turnpike Authority make provision for pedestrian and biking lanes in their long term plans for state highway construction, including over- and underpasses in Hallowell.	●			C	RC	MDOT, MTA, Local legislative delegation	2	CPC

Priority	ACTIONS FOR MOVING FORWARD	SCHEDULE			RESPONSIBLE ENTITIES			CC Recommended Action*	Council Review
		2008-09	2010-13	>2013	Lead	City Partners	Other Partners		
Specific Places									
46	Develop and update annually a five year capital investment program for open space and recreation facility maintenance and improvement.	●	●	●	RecC/C	CC		3	CPC
47	Create process for determining and enforcing appropriate dog walking behaviors throughout the city.	●			C		VHF/KRRT	2	CPC
48	Provide advice for use of native plants in public spaces		●		CC/TB			3	CPC
49	Work with local schools to involve students in stewardship at The Res		●		CC	TB/RecC	Hall-Dale Schools	3	CPC
50	Pursue easements for foot access to north and to east of Vaughan Field .		●		CCTS		Willing landowners	3	CPC
51	Work with willing landowners to conserve adjacent land to the Vaughan Woods when possible.			●	CC	C	KLT, VHF, Willing Landowners	3	CPC
52	Assist the VHF and the Kennebec Land Trust with volunteer efforts to maintain and protect the Vaughan Woods	●	●	●	CC		VHF/KLT	3	CPC
DESIRABLE									
Environmental Quality									
53	Consider formation of Vaughan Brook watershed association		●		CC	TB	NC, Willing landowners, Trout Unlimited	1	CC/WLO/CPC
Unique Identity									
54	Plan and create gateway on the western edge of the City		●		CPC/TB		Augusta Tree Board	1	CPC
55	Consult with neighboring communities to promote joint action to create complementary zoning and land use standards for gateway areas.	●	●		CPC	ORC	NC	1	CPC
56	Consult with neighboring communities on how to jointly promote the protection of special views and visual character.		●		CPC	CC	RH	1	CPC
57	Recognize and develop standards that protect the existing visual character of neighborhoods in the downtown/heights and visual buffers between Hallowell and adjoining communities.	●	●		CPC	ORC	RH	1	CPC
57b	Consider the value of present and potential pocket parks to the developed part of town, including coordination with Museum in the Street, and propose a low-maintenance revision to the existing pocket park.	●			CPC	TB	RH	1	CPC
58	Expand "The Urban Forest" publication to include significant trees outside the historic district.		●		TB			3	CPC/TB

Priority	ACTIONS FOR MOVING FORWARD	SCHEDULE			RESPONSIBLE ENTITIES			CC Recommended Action*	Council Review
		2008-09	2010-13	>2013	Lead	City Partners	Other Partners		
59	Undertake a study to identify and document the historic values, remaining features, and aesthetic significance of the granite quarries and propose recommendations for their conservation if warranted.		●		CH		RH, HPC	3	WLO/CPC
59b	Consider whether Hallowell's land use ordinances should address the potential negative impacts of telecommunications towers on views and other community concerns.	●			ORC	CPC		1	ORC/CPC
Specific Places									
60	The City Council will direct sign placement to publicly-owned access sites where publicity is appropriate		●		C	CC/PW		2	CPC
61	City Council will direct the Cemetery Committee to explore options for cemetery coexistence with Little League. Give 10 years' notice to Little League if and when Smith Road Cemetery site uses will displace Little League.	●	●	●	C	CemC	Little League	2	CPC
62	Offer assistance to Elementary School trails committee in siting and maintaining nature trails and off-road pathways to school from neighborhoods	●			CCTS		EST	3	CPC
63	Continue to work with Manchester Conservation Commission and interested volunteers to provide maps and annual trail maintenance, monitor and control invasive species, and consult with Inland Fisheries and Wildlife on wildlife preservation goals at Jamies Pond	●	●	●	CC		Manchester CC/ IF&W	3	CPC
64	Inland Fisheries and Wildlife will monitor water quality and erosion and recommend updated steps needed to protect trout habitat at Jamies Pond	●	●	●	IF&W	CC	Manchester CC	3	CPC
65	Work with Kennebec Rail Trail Board (or Friends?) to review landscaping and plantings; provide more benches	●			TB/CC		KRRT, Friends of KRT	3	CPC
66	Meet with the Kennebec Rail Trail board to discuss open space issues of mutual concern	●	●		CC	BPC	KRRT	3	CPC
67	Meet with nearby landowners to consider options for formal path from Stevens School to Elementary School and meet with Augusta CC to consider formalizing trail connections with Stevens School	●			CCTS		Augusta CC, landowners	3	CPC
68	Educate the public about the private ownership of Vaughan Woods and need to maintain appropriate behaviors in order for the land to remain open to the public	●	●	●	CC		VHF/KLT	3	CPC

Priority	ACTIONS FOR MOVING FORWARD	SCHEDULE			RESPONSIBLE ENTITIES			CC Recommended Action*	Council Review		
		2008-09	2010-13	>2013	Lead	City Partners	Other Partners				
NECESSARY											
69	Monitor and report on implementation of this Open Space Plan biannually, and update as needed, at least every 5 years.	●	●	●	CC	C		3	CPC		
<p>Legend to Table</p> <p>Conservation Commission Action Recommendations:</p> <p>1: Actions that should be referred by the Council to relevant parties for development of recommendations 2: Actions that should be considered directly by the Council 3: Actions that are consistent with present policy and should move forward</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> AH.....Affordable Housing Committee BPC.....new Bike-Pedestrian Committee C.....Council CC.....Conservation Commission CCTS.....Conservation Commission Trails Subcommittee CEO.....Code Enforcement Officer CemC.....Cemetery Committee CH.....City Historian CM.....City Manager CPC.....Comprehensive Plan Committee IF&W.....Maine Dept of Inland Fisheries and Wildlife EST.....Elementary School Trails Committee FOVF.....Friends of Vaughan Field HAC.....Hallowell Annex Committee HPC.....Historic Preservation Commission HWD.....Hallowell Water District KLT.....Kennebec Land Trust KRRT.....Kennebec River Rail Trail Board </td> <td style="width: 50%; vertical-align: top;"> MAFRR.... Maine Dept of Agricultural Food and Rural Resources MBGS.....Maine Bureau of General Services MDOT.....Maine Dept of Transportation MFS.....Maine Forest Service NC.....neighboring community(s) ORC.....Ordinance Revision Committee PB.....Planning Board PW.....Hallowell Public Works Department RC.....Road Commissioner RecC.....Recreation Committee Res.....Hallowell Recreation Area and the City Forest RH.....Row House TB.....Tree Board VFC.....Vaughan Field Committee or successor VHF.....Vaughan Homestead Foundation WAC.....Waterfront Advisory Committee WLO.....Willing Land Owners </td> </tr> </table>										AH.....Affordable Housing Committee BPC.....new Bike-Pedestrian Committee C.....Council CC.....Conservation Commission CCTS.....Conservation Commission Trails Subcommittee CEO.....Code Enforcement Officer CemC.....Cemetery Committee CH.....City Historian CM.....City Manager CPC.....Comprehensive Plan Committee IF&W.....Maine Dept of Inland Fisheries and Wildlife EST.....Elementary School Trails Committee FOVF.....Friends of Vaughan Field HAC.....Hallowell Annex Committee HPC.....Historic Preservation Commission HWD.....Hallowell Water District KLT.....Kennebec Land Trust KRRT.....Kennebec River Rail Trail Board	MAFRR.... Maine Dept of Agricultural Food and Rural Resources MBGS.....Maine Bureau of General Services MDOT.....Maine Dept of Transportation MFS.....Maine Forest Service NC.....neighboring community(s) ORC.....Ordinance Revision Committee PB.....Planning Board PW.....Hallowell Public Works Department RC.....Road Commissioner RecC.....Recreation Committee Res.....Hallowell Recreation Area and the City Forest RH.....Row House TB.....Tree Board VFC.....Vaughan Field Committee or successor VHF.....Vaughan Homestead Foundation WAC.....Waterfront Advisory Committee WLO.....Willing Land Owners
AH.....Affordable Housing Committee BPC.....new Bike-Pedestrian Committee C.....Council CC.....Conservation Commission CCTS.....Conservation Commission Trails Subcommittee CEO.....Code Enforcement Officer CemC.....Cemetery Committee CH.....City Historian CM.....City Manager CPC.....Comprehensive Plan Committee IF&W.....Maine Dept of Inland Fisheries and Wildlife EST.....Elementary School Trails Committee FOVF.....Friends of Vaughan Field HAC.....Hallowell Annex Committee HPC.....Historic Preservation Commission HWD.....Hallowell Water District KLT.....Kennebec Land Trust KRRT.....Kennebec River Rail Trail Board	MAFRR.... Maine Dept of Agricultural Food and Rural Resources MBGS.....Maine Bureau of General Services MDOT.....Maine Dept of Transportation MFS.....Maine Forest Service NC.....neighboring community(s) ORC.....Ordinance Revision Committee PB.....Planning Board PW.....Hallowell Public Works Department RC.....Road Commissioner RecC.....Recreation Committee Res.....Hallowell Recreation Area and the City Forest RH.....Row House TB.....Tree Board VFC.....Vaughan Field Committee or successor VHF.....Vaughan Homestead Foundation WAC.....Waterfront Advisory Committee WLO.....Willing Land Owners										